

The Master of Science Degree Program

4/1/92

The Master of Science Degree Program offers: intellectual challenge, an international environment, expert academic staff, dynamic and pragmatic approach to teaching and research, opportunities abroad, close contact with the international business world, and a chance to strive for excellence.

occupies most of Quarter Six. Seminars, draft presentation sessions and personal supervision are offered throughout Quarters Three to Six.

Submission date of the thesis is the first Monday in September prior to graduation.

General Framework

The Master of Science Degree Program (MSc) is a two-year graduate program with the option for completion in one year. Preparation includes both an understanding of the basic theoretical and practical aspects of analysis and strategy as well as intense concentration in the chosen field of specialization. Specializations include Energy Management, Euromanagement, and International Strategy & Marketing. Graduates are given the right to use the title of Master of Science in the specific area of specialization.

Instruction & Course Work

As a general rule, instruction for each course totals 30 class hours over a period of ten weeks in the form of class room lectures, seminars, and/or supervised case-work and term paper preparation. Group work and independent study are important elements in all courses.

Average course load per term is four courses, the exception of Quarters Five and Six, which are in part devoted to thesis work.

The language of instruction and all written assignments, including the thesis, is English.

Thesis Work

Suggested topics for theses are submitted by the students to the Program Director for approval during Quarter Three. For each specialization there is a required Thesis Colloquium with mandatory attendance. The thesis colloquium begins in Quarter Three and continues throughout the duration of the second year.

Research is carried out from the end of Quarter Three and throughout Quarters Four and Five. Finalization of the thesis

First Year

Fall Quarter

Common Core Course

Common Core Course

Specialization Course

Elective Specialization Course

Language

Winter Quarter

Common Core Course

Common Core Course

Specialization Course

Elective Specialization Course

Language

Spring Quarter

Common Core Course

Specialization Course

Specialization Course

Thesis Colloquium

Language

Second Year

Fall Quarter

Elective Specialization Course

Elective Specialization Course

Specialization Course

Thesis Colloquium

Language

Winter Quarter

Specialization Course

Specialization Course

Specialization Course

Thesis Colloquium

Language

Spring Quarter

Elective Specialization Course

Elective Specialization Course

Elective Specialization Course

Thesis Colloquium

Language

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Specializations ??

Academic Rules & Regulations

Admission Requirements

General Admission Requirements:

- 1.) Completion of Bachelor's Degree, or the equivalent (e.g. Diplomøkonom), of a minimum three year's duration with a major concentration on subjects related to business administration, economics and management.
- 2.) Complete application form manifesting experience, maturity, and clear goal orientation.
- 3.) TOEFL and GMAT test scores.
- 4.) Two letters of recommendation.

Special Admission Requirements:

- 1.) Applicants must document a background in college level mathematics, statistics and macro and micro-economics equalling a minimum of three course credits in each of these subjects.
- 2.) When capacity allows, waiver examinations in common core courses and courses covering the special entrance requirements are offered prior to program start. Waiver examinations will be announced in the Spring according to need.
- 3.) Exceptions from the entrance requirements may be made by the Director of the Graduate School, upon consent from the relevant Program Director.

Degree Requirements

The Master of Science Degree will be awarded upon successful completion of 60 quarter credits based on required course work and 12 quarter credits from an approved master's thesis. (For waiver possibilities, see Waiver Regulations.)

The required course work is further defined as five common core courses, eight specialization courses (specific area of specialization) and seven elective specialization courses, each course carrying three credits.

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Waiver Regulations

Students who have completed degree programs within the field of business administration, economics, and management of at least four years' duration, may be exempted from a maximum of 36 course credits, or the equivalent of one year's course work.

Courses subject to waiver will be determined by the Admissions Committee upon evaluation of the individual student's background.

Residential requirements are: one, common core course, six specialization courses and one elective specialization course.

Exceptions from the waiver regulations may be made by the Director of the Graduate School upon consent by the relevant Program Director.

Tuition & Fees

For students enrolled in the two-year program, annual tuition for is NOK 40,200. *(USD 6,815) For students completing the program in one year, tuition is NOK 65,400 (USD 11,085).

A tuition deposit equalling NOK 2,000 (USD 335) must accompany the contract candidates will submit upon acceptance. Accepted students must return this contract along with the NOK 2,000 60 days prior to program start up. The amount of NOK 2,000 is deducted from the tuition fee.

Applications must be accompanied by a cheque for NOK 300 (\$52).

In addition, students will be billed for approx. NOK 300 (USD 52) in the first installment to cover the NSM Student Organization (BS). Use of these funds is wholly at the discretion of the BS.

* Quoted exchange rates are taken from January 18, 1991. They are given as points of reference. Subsequently, all fees should be paid in Norwegian kronor.

Assessment Criteria & Grade Scale

Student performance is assessed according to the following criteria, used separately or in combination, to reach a final evaluation:

- 1.) Written Examinations
 - 2.) Term Papers
 - 3.) Case-Work Reports
 - 4.) Class Participation
- Grades are determined according to the following scale:

Grade	Grade Point
A	4.0
A -	3.5
B+	3.3
B	3.0
B-	2.7
C+	2.3
C	2.0
C-	1.7
F	Fail

To obtain the Master of Science Degree students must have an overall GPA of 3.0. Students with an overall GPA higher than 3.7, will receive a MSc Degree with "honors".

Academic Regulations

All graduate students are subject to the academic regulations of the NSM Graduate School. A student may expect to be allowed to obtain the degree of Master of Science in accordance with the requirements set forth in the regulations in force at the time he/she is admitted to degree candidacy, or under subsequent regulations published while he/she is enrolled as a MSc degree candidate. *Students are advised that unforeseen circumstances may interfere with the scheduling of any given course. Students will be required to take any such developments into account as they arise, even if doing so means delaying fulfillment of academic goals.*

Every MSc student is entitled to a graduate advisor. The graduate advisor will generally be the respective Program Director.

International Network

Students are expected to enroll for a quarter load of 15 credit hours but no less than 9 credit hours during the first year. Enrollment to any specific course will be regulated on a first come first serve basis.

Withdrawal from the NSM due to medical or other acceptable reasons must be approved by the Director of the Graduate School and the respective Program Director.

Graduate courses may be passed for degree credit with a grade as low as C, but the student's average on all courses attempted for graduate credit must be at least B (3.0). Students who receive grades lower than 3.0 on 12 or more graduate credits are consequently suspended from degree candidacy status and will be put on strict academic probation. Academic probation status will be removed when the student has raised his or her GPA level to 3.0 or above.

Deferred Admission

Applicants are encouraged to apply for the year in which they plan to attend. Only in exceptional circumstances will requests for deferred admission be considered and approved.

The Norwegian School of Management has academic cooperation and exchange programs with the following schools:

In the United States of America:

Thunderbird - The American Graduate School of International Management: Glendale, Arizona

University of Wisconsin: Madison, Wisconsin

Northern Illinois University: DeKalb, Illinois

Case Western Reserve University, Cleveland, Ohio

In Europe:

The Aarhus School of Business: Aarhus, Denmark

Groupe ESC- Lyon Graduate School of Business: Lyon, France

ESCP - Paris Graduate School of Management: Paris, France

University of Bamberg: Bamberg, Germany

European Business School: Oestrich/Winkel, Germany

The Prague School of Management: Prague, Czechoslovakia

Gdansk Graduate School of Management: Gdansk, Poland

The NSM is in the process of establishing exchange programs with several other US universities as well as European institutions. Through such exchange programs, students may incorporate a maximum of two terms abroad into the Master of Science Program with a corresponding transfer of credit for course work completed, provided that prior approval of courses has been given by the NSM.

The number of credits obtained abroad must equal the number of credits required during the same quarter(s) at the NSM.

Foreign language courses in French and German taken at the School prior to departure or at the cooperating institution or at other recognized schools abroad, may be accepted for a maximum of nine credits, provided prior approval of the courses has been given by the NSM.

An internship abroad with a duration of at least 10 weeks may be awarded three credits, provided prior approval of the work program has been given by the NSM.