



APPLIES TO ACADEMIC YEAR 2015/2016

BIK 2907 Management Competence at Board Level II

Programme

Single courses

Responsible for the course

Atle Middtun, Frode Solberg

Department

Department of Innovation and Economic Organisation

Term

According to study plan

ECTS Credits

7,5

Language of instruction

Norwegian

Introduction

The course is a follow up of Management Competence at Board Level I, and includes elements like the processes in the board room and board management. The course is based on Management Competence at Board Level I.

Learning outcome

The participants shall:

Knowledge:

gain knowledge of the Norwegian judicial framework and understanding of international standards for board governance and responsibility
understand how the board of directors should work with the company's risk factors
understand the co-operation between the different stakeholders of a company
have knowledge of new economic trends

Skills:

be able to use theory in practical situations
be able to plan and monitor the work with board cases/decisions
be able to chair board meetings

Reflection:

The participants are expected to be able to contribute to the development of ethical reflections in the boardroom and thus influence common attitudes
The participants are expected to develop respect for the complexity of the work within the board
the participants are expected to develop attitudes regarding the necessity to prepare for the work within the boardroom

Prerequisites

Similar to Management Competence at Board Level I.

Compulsory reading

Books:

Huse, Morten. 2011. Styret : tante, barbar eller klan?. 4. utg. Fagbokforlaget
Selvik, Arne. 2009. Styreverden. Fagbokforlaget

Other:

Aksjeloven av 13. juni 1997, nr. 44, supplert med Lov om endring av aksjeloven mv. av 14.juni 2013, nr. 41.
Norsk anbefaling Eierstyring og selskapsledelse. www.nues.no. 54 sider

Recommended reading

Books:

Solberg, Frode. 2015. Ledelse i små og mellomstore virksomheter. Fagbokforlaget
Standal, Elbjørg Gui og Arild I. Søland. 2009. Håndbok i økonomi for styremedlemmer. 2. utg.
Universitetsforlaget

Other:

Liste over aktuelle artikler/kapitler deles ut ved kursstart

Course outline

Founding, growth, exit
The board's role in business development and innovation
 Innovation systems and opportunities
 Risk assessment, crises and change
Representation, shareholders and stakeholders
 The board's role towards the owners and the general manager
 The board's role towards stakeholders (e.g. accountants, analysts, the media)
 Employees on the board
 The corporate governance tradition
 Board work in NGO, family business, publicly owned companies, etc.
Processes
 Organizing the work of the board
 Outcome management
 Ethics and culture
 Evaluations of the board work
 Recruitment and the election committee
International perspectives and globalization
 New trends in economic development
 Corporate social responsibility and the triple bottom line
 Compliance and transparency

Computer-based tools

itslearning

Learning process and workload

The course consists of 36 lectures over a period of 5 days, 2 + 3 days as a standard.

Participation in the lectures	36 hours
Preparation for lectures	80 hours
Term paper	54 hours
Written tasks	15 hours
Individual work/group work	15 hours

The progress is secured through discussions and debates during the lectures. The students get counselling with the term paper, and the students must hand in a problem suggestion that they would like to work with after the first session and suggested reference literature. The lecturer gives feed back on the suggested topic, and are also available for follow up discussions during the lectures.

Examination

Examination form is term paper. The term paper will be set at the beginning of the semester and must be submitted at the end of the semester. The term paper may be done in groups of maximum 3 students.

Examination code(s)

BIK 29071 Management Competence at Board Level II. The term paper counts 100% towards the final grade in BIK 2907, and gives 7,5 credits

Examination support materials

Re-sit examination

Re-sit at the next ordinary exam

Additional information