



APPLIES TO ACADEMIC YEAR 2014/2015

## MAN 2331/2332/2333/2334 Leadership; Executive Power and Sensemaking

### Programme

Final Master of Management Program, Master of Management Program

### Responsible for the course

Steinar Bjartveit, Maria Isaksson, Kjetil Eikeset

### Department

Department of Communication and Culture

### Term

According to study plan

### ECTS Credits

30

### Language of instruction

Norwegian

### Introduction

### Learning outcome

### Prerequisites

Bachelor degree or equivalent and 4 years work experience. Please confirm our Student regulations.

### Compulsory reading

#### Books:

- Aristoteles. 1999. Den nikomakiske etikk. Gyldendal. (73 s.)
- Badaracco, Joseph L. 1997. Defining moments : when managers must choose between right and right. Harvard Business School Press. (132s)
- Bjartveit, Steinar, Kjetil Eikeset, Trond Kjærstad. 2012. Roma victrix. Fagbokforlaget
- Cicero, Marcus Tullius. 1969. Selected political speeches. Penguin. (83s)
- Conger, Jay A., Rabindra N. Kanungo. 1998. Charismatic leadership in organizations. Sage. (122s)
- Conrad, Joseph. 2003. Mørkets hjerte. Kagge forlag
- Czarniawska, Barbara. 1997. Narrating the organization : dramas of institutional identity. University of Chicago Press. (109s)
- Engelstad, Fredrik. 2005. Hva er makt. Universitetsforlaget
- Gardner, Howard. 2012. Leading minds : an anatomy of leadership. 2nd ed. Basic Books. (149s)
- Goffee, Robert and Gareth Jones. 2006. Why should anyone be led by you? : what it takes to be an authentic leader. Harvard Business School
- Holst, Cathrine. 2009. Hva er feminisme. Universitetsforlaget
- Ibsen, Henrik. 2005. Kongs-emnerne : historisk skuespil i fem akter. Transit
- Kittang, Atle. 2002. Ibsens heroisme : frå Brand til Når vi døde vågner. Gyldendal
- Kjeldsen, Jens E. 2006. Retorikk i vår tid : en innføring i moderne retorisk teori. 2. utg. Spartacus. Kap. 1, 3-4, 6, 8, 12 (141 ss.)
- Krogh, Thomas. 2003. Historie, forståelse og fortolkning : innføring i de historisk-filosofiske fags fremvekst og arbeidsmåter. 4. utg. Gyldendal akademisk. (120s)
- Livius, Titus. 1971. The early history of Rome : Books I-V of The history of Rome from its foundation. Penguin
- Marcus Aurelius Antoninus. 1997. Til meg selv. CappelnDamm. (82s)
- Nietzsche, Friedrich. 1999. Slik talte Zarathustra. 3. utg. Gyldendal. (90s)
- Ridley, Matt. 1997. The origins of virtue. Penguin. (139s)
- Weick, Karl E. 1995. Sensemaking in organizations. Sage. (133s)

#### Articles:

1998. Harvard business review on leadership. Harvard Business School Press. Utdrag av boken trykkes opp som artikkel/artikkelsamling

#### Collection of articles:

Kompendium med forskningsartikler

### **Recommended reading**

#### **Course outline**

1st course module –  
2nd course module –  
3rd course module –  
4th course module –  
5th course module –

#### **Computer-based tools**

None.

#### **Learning process and workload**

The program is conducted through five course modules, a total of 150 lecturing hours. Project tutorials differ in each Master of Management program. It will consist of personal tutorials and tutorials given in class. Generally the students may expect consulting tutorials, not evaluating tutorials. The total hours of tutorials offered is estimated to two hours pr. students following an ordinary Master of Management program. For students taking the program as their final Master of Management program the tutorials offered are estimated to a total of six hours.

#### **Examination**

The students are evaluated through a term paper, counting for 18 credit hours and an 3 days home examination, counting for 12 credit hours. Both evaluations must be passed to obtain a certificate for the program. The term paper may be written individually or in groups of maximum three persons.

For students taking this program as the final Master of Management Program the following applies:

The students are evaluated through a term paper, counting for 24 credit hours and an 3 days individual home examination, counting for 6 credit hours. The term paper may be written individually or in groups of maximum two persons. Both evaluations must be passed to obtain a certificate for the program.

#### **Examination code(s)**

MAN 23311 - term paper; accounts for 100 % to pass the program MAN 2331, 18 credits

MAN 23321 - 3 days home examination; accounts for 100 % to pass the program MAN 2332, 12 credits

Both evaluations must be passed to obtain a certificate for the program.

For students taking this program as the final Master of Management Program the following applies:

MAN 23331 - Term paper; 24 credits; counts for 100 % to pass the program MAN 2333.

MAN 23341 - 3 days individual home examination; 6 credits; counts for 100 % to pass the program MAN 2334.

Both evaluations must be passed to obtain a certificate for the program.

#### **Examination support materials**

All aids are permitted.

Though the participants will not be allowed to communicate with each other or other persons during the home examination.

#### **Re-sit examination**

At the next ordinary exam.

#### **Additional information**