



APPLIES TO ACADEMIC YEAR 2011/2012

GRA 2416 Project Management

Programme

Master of Science in Business and Economics, Specialization Course

Responsible for the course

Jan Terje Karlsen

Department

Department of Leadership and Organizational Behaviour

Term

According to study plan

ECTS Credits

6

Language of instruction

English

Introduction

Learning outcome

The course starts with an introduction to project management. The students will be given an understanding of what a project is and a foundation for planning, organizing and controlling projects. The course will further give an understanding of the problems of project work and will by the help of theory and practical examples show how to manage a project to achieve the goals.

Prerequisites

A Bachelor degree qualifying for admission to the Master programme

Compulsory reading

Books:

Larson, Erik W., Clifford F. Gray. 2011. Project management : the managerial process. 5th ed. McGraw-Hill

Collection of articles:

Selected articles.

Other:

During the course there may be hand-outs and other material on additional topics relevant for the course and the examination.

Recommended reading

Course outline

- Project characteristics
- Project selection
- Project success criteria
- Project management
- Project planning
- Project control
- Risk management
- Conflict management
- Project organization
- Stakeholder management and project relations
- Project portfolio
- Contract administration
- Benefit realization
- Culture and international projects

Computer-based tools

It's learning

Learning process and workload

The course consists of lectures and discussions on cases. A course of 6 ECTS credits corresponds to a workload of 160-180 hours.

Please note that while attendance is not compulsory in all courses, it is the student's own responsibility to obtain any information provided in class that is not included on the course homepage/It's learning or text book.

Examination

Your course grade will be based on the following activities and weights:

40% - Class work (in the form of a mix of some/ all of the following: home works; presentations of research articles and book chapters; class participation; and quizzes)

60% - Term paper written by up to 3 students

Specific information regarding student evaluation beyond the information given in the course description will be provided in class. This information may be relevant for requirements for term papers or other hand-ins, and/or where class participation can be one of several elements of the overall evaluation.

This is a course with continuous assessment (several exam elements) and one final exam code. Each exam element will be graded using points on a scale (e.g. 0-100). The elements will be weighted together according to the information in the course description in order to calculate the final letter grade for the course. You will find detailed information about the point system and the cut off points with reference to the letter grades on the course site in It's learning.

Examination code(s)

GRA 24161 accounts for 100 % of the final grade in the course GRA 2416.

Examination support materials

Exam aids at written examinations are explained under exam information in our web-based Student handbook. Please note use of calculator and dictionary.

<http://www.bi.edu/studenthandbook/examaids>

Re-sit examination

It is only possible to retake an examination when the course is next taught.

The assessment in some courses is based on more than one exam code.

Where this is the case, you may retake only the assessed components of one of these exam codes.

Where this is not the case, all of the assessed components of the course must be retaken.

All retaken examinations will incur an additional fee.

Additional information**Honor Code**

Academic honesty and trust are important to all of us as individuals, and represent values that are encouraged and promoted by the honor code system. This is a most significant university tradition. Students are responsible for familiarizing themselves with the ideals of the honor code system, to which the faculty are also deeply committed.

Any violation of the honor code will be dealt with in accordance with BI's procedures for cheating. These issues are a serious matter to everyone associated with the programs at BI and are at the heart of the honor code and academic integrity. If you have any questions about your responsibilities under the honor code, please ask.