



APPLIES TO ACADEMIC YEAR 2008/2009

## STR 2400 Strategy

### Program

Bachelor in Arts and Management (3. year), Bachelor in Auditing (2. year), Bachelor in Business Administration (2. year), Bachelor in Business Journalism (3. year), Bachelor in Business Law (3. year), Bachelor in Finance (3. year), Bachelor in IT-management (3. year), Bachelor in Market Communication (3. year), Bachelor in Marketing (3. year), Bachelor in Public Relations (2. year), Bachelor in Tourism Management (3. year), Bachelor of Business Administration (3. year)

### Responsible for the course

Fred Wenstøp, Bente Løwendahl

### Department

### Term

According to study plan

### ECTS Credits

6

### Language of instruction

Norwegian

### Objective

The course aims to give the students an understanding of strategic management, including managing and developing the resources within the organization. The course emphasizes the problems and methods linked to the development of different kinds of companies, both small and large, within different sectors. The course, therefore, has an integrative function covering topics like financial management, logistics, organizational science and marketing. In particular, the course will focus on decisions and decision-making processes. The objective is to give the students basic insight into practical procedures in situations where conflicts between different goals exist.

### Prerequisites

Basic knowledge in the area of business economics.

### Compulsory literature

#### Books:

Løwendahl, Bente R. og Fred Wenstøp. 2003. Grunnbok i strategi. 2. utg. Oslo: Damm

### Recommended literature

#### Books:

Hammond, John S., Ralph L. Keeney, Howard Raiffa. 1999. Smart choices : a practical guide to making better decisions. Boston, Mass.: Harvard Business School Press

### Other:

Utdelt materiale

### Course outline

- The concept of strategy
- Vision, mission and goal
- Goal formulation
- Strategic choice
- Value creation, value chains, value shops, value networks
- Intern analysis
- Extern analysis
- Evaluation of alternatives
- From decision to implementation

### Computer-based tools

The use of computer-based tools is recommended.

#### **Recommended Software**

Excel, Pro&Con for Excel 5.0. The software will be made available for BIs students. An improved version of Pro&Con is part of the software STRATEGOS student, which integrates the textbook and the assignment with analysis, and is available at the address <http://www.strategos-software.no>.

#### **Course structure**

The course is based on 36 hours including lectures, discussions, group work and student presentations.

Working in groups, the students are expected to design a strategic framework and carry out a (computer-based) decision analysis for an organization of their choice. Guidelines and requirements for this project will be handed out at the beginning of the course. Each group will, early in the semester, present their project proposal to the class. The proposal will include a description of the organization, its vision, line of business, goal hierarchy and strategic alternatives. The object is to obtain constructive feedback from the other students and the lecturer.

#### **Evaluation**

Part 1 - Presentation of project. Evaluation: Pass / Fail  
Part 2 - Project paper, counts 100% of the final grade.

The students may work in groups of two or three students. The project is intended to give the students training in practical application of the theory. The final mark is based on the work with the project paper and class participation, especially in connection with presentation and discussion of student projects. Both presentation and project paper must be passed to obtain final grade in the course.

#### **Evaluation code(s)**

STR 24004 - Presentation of project. Pass / fail. Passing is required to earn a final grade in the course.

STR 24005 - Project paper. Counts 100% of the final grade in the course STR 2400 Strategy, 6 credits.

#### **Aids at the examination**

All aids are allowed at the exam.

#### **Makeup exam**

A re-sit is held in at the next scheduled exam in the course.

Students who are taking re-sit in STR 24002 Presentation of project paper, do so by defending the project paper which they previously have submitted. The presentations will take place in the end of term. There will be re-sit exam in STR 24002 (count 20%) and STR 24003 (count 80%) fall 2008 and last time spring 2009.