



APPLIES TO ACADEMIC YEAR 2005/2006

## GRA 2416 Project Management

### Program

Master of Business and Economics Program, Specialization Course

### Responsible for the course

Jan Terje Karlsen

### Department

Leadership and Organizational Management

### Term

According to study plan

### ECTS Credits

6

### Objective

The course will give an introduction to project management. The students will be given an understanding of what a project is and a foundation for planning, organizing and controlling projects. The course will further give an understanding of the problems of project work and will by the help of theory and practical examples show how to manage a project to achieve the goals.

### Prerequisites

Organizational theory

### Compulsory literature

#### Books:

Gray, Clifford. F and Erik W. Larson.. 2005. Project Management: The Managerial Process. 3rd ed. Boston, Mass. McGraw-Hill/Irwin.

### Recommended literature

#### Course outline

What is a project  
Project selection  
Project success criteria  
Project management  
Project planning  
Project control  
Risk management  
Conflict management  
Project organization  
Stakeholder management and project relations  
Project portfolio  
Contract administration  
Benefit realization  
Culture and international projects

### Computer-based tools

Computer-based tools are not used in this course.

### Course structure

The course consists of 36 hours of lectures and discussions on cases.

### Evaluation

Your course grade will be based on the following activities and weights:  
40% - Class work (in the form of a mix of some/ all of the following: home works; presentations of research articles and book chapters; class participation; and quizzes)

60% - Term paper written by up to 3 students

**Evaluation code(s)**

GRA 24161 class work and term paper accounts for 100 % of the final grade in the course GRA 2416.

**Aids at the examination**

All aids allowed.

**Makeup exam**

Re-takes are only possible at the next time a course will be held. When course evaluation consists of class participation or process elements, the whole course must be re-evaluated when a student wants to retake a exam. Retake examinations entail an extra examination fee..